

Next Generation Brand Marketing

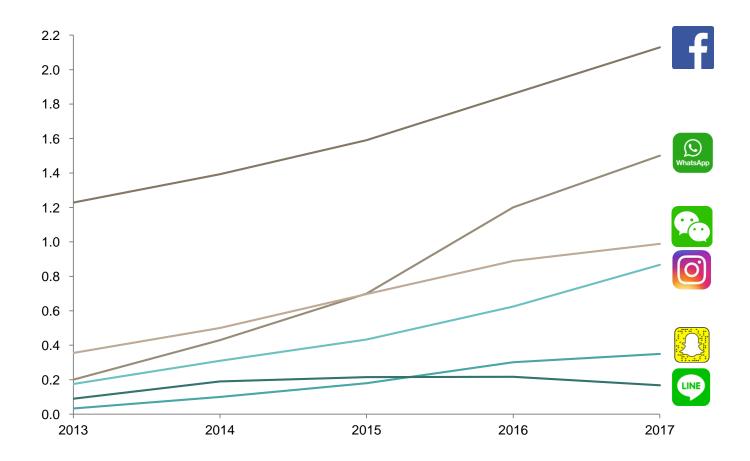
Jack Chuang / Pascal Martin

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Social media apps are gaining prevalence across the globe – Facebook is the oldest and still the #1 global player with more than 2 billion MAU users

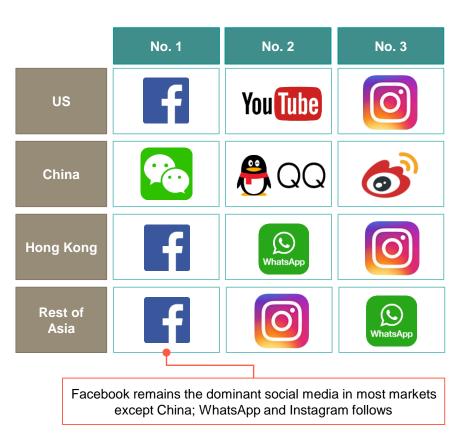
No. of Month Active User of Selected Social Media Apps (in Billions of Users)



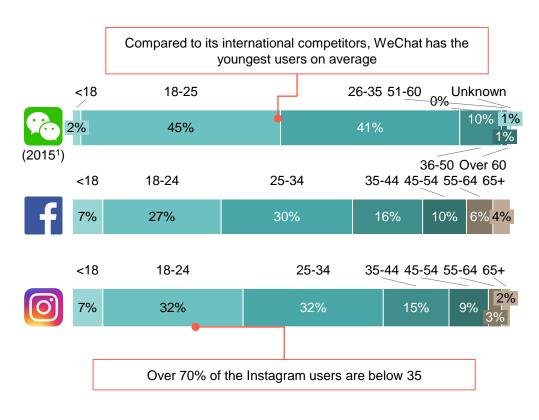
Their level of influence varies significantly by geography and age group

Geographical Dominance and Age Demographics of Major Social Media Apps (excluding video)

Top 3 Social Media by Region



Age Breakdown of Selected Social Networks



^{1.} Recent data indicates WeChat now has a more "balanced" demographic breakdown and an older average age – a bigger proportion of more senior users (36-50 and 51-60) than in 2015 Source: desk research, CAICT report, OC&C analysis



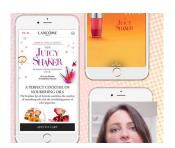
Social media apps are at different stages regarding e-commerce: some are largely focused on social functions while others are much more advanced

E-commerce Readiness of Social Medias

Pure Social-Inclined



 Shoppable ads/ video story that links to the company's site with a swipe



Lancome running shoppable

ad for on SnapChat



- WhatsApp Business (for free) for small business owners in selected regions
- Also plans to launch an enterprise version with charge





Description page of a small bakery business on WhatsApp Business



 Shoppable tags and Instagram Stories that directs user to product description and purchase page





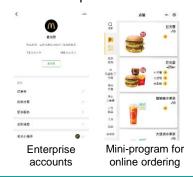


Shoppable Instagram Stories



ECommerce-Ready

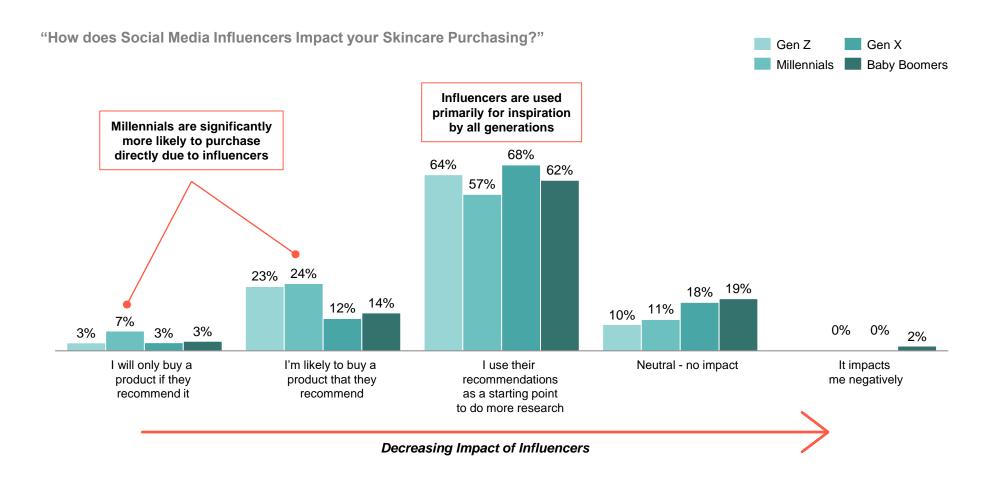
- Built-in ecommerce site (JD)
- Business official account
- Ecommerce-friendly miniprogram with fast and smooth experience



Source: desktop research, OC&C analysis

Social media are powerful influencers to all age groups, and play a particularly higher role in purchase decisions of Millennials

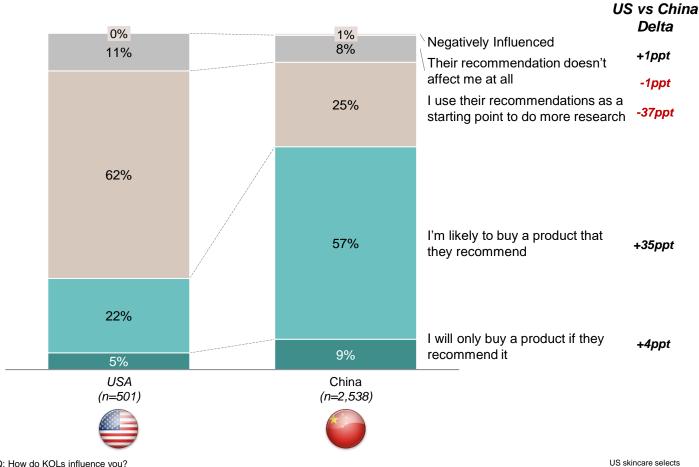
Different Generation's Attitude towards Social Media Influencers



Social Media Influencers are a key purchase driver in China – to a far greater degree than in the US

Impact of Influencers - USA vs China (% Respondents)¹²

Gen Z & Millennials Only



^{1.} China Survey Question: Q: How do KOLs influence you?

Source: OC&C US and China Consumer Surveys, OC&C analysis



^{2.}US Survey Question: Q: "How does Social Media Influencers Impact your Skincare Purchasing?"

Six types of social selling influencers can be identified – often complementing each other

Types of Influencers in Social Media

Beauty Specific

Content Producers: 'How To'

 Focused on skincare regimes, techniques and knowledge

Product Reviewers

 Those who review established brands, or introduce their followers to new brands and products

General Influencers

 Includes lifestyle and beauty influencers

KOL Collaboration

- Brand teams up with KOL
 - Usually through collaborated products
 - Products are sold on KOL's social media account to create a "seamless" purchase experience

Media as Platform

 A emerging format that a media takes advantage of its huge follower base and establishes an ecommerce platform

P2P Selling

- Peer-to-peer selling is comprised of two means:
 - Direct selling
 - (New) Social-based e-commerce

The first type of influencer is the Content Producer who educates consumers on product basics and knowledge (here skincare)

Type No.1: Content Producers - 'How to'

Content Producers and Key Channels

- Focused on skincare regimes and techniques, instead of product/brand evaluation
 - Can introduce consumers to new products categories, e.g., serums and devices
 - Or skincare regimes and sciences behind
 - Specific brands are often included, allowing for inspiration
- YouTube is a very popular channel, but there are also numerous blogs and Instagram accounts offering advice
- In China, key channels include Sina Weibo, WeChat and Little Red Book

Examples





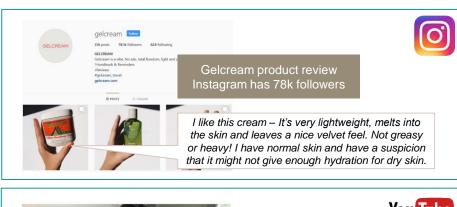




In comparison with Content Producers, Product Reviewers provide more detailed recommendations on specific products

Type No.2: Product Reviewer

- This type of influencer is dedicated to providing reviews of established brands/products, or introducing their followers to new brands/products
- Top Product Reviewers are capable of guiding purchase decision and boosting product sales at scale









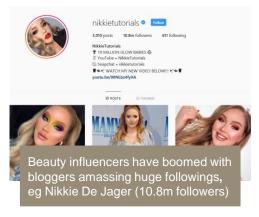
General Influencers are broader in their areas of expertise: they can cover beauty, fashion, food, or be lifestyle-focused

Type No.3: General Influencers

Beauty

GlamGlow is a strong example of a skincare brand that has grown almost entirely through social media

- Highest earned media value (\$6.3m) in 2017, beating established brands¹
- Employs 'glambassadors' e.g., lifestyle blogger Annie Jaffrey (250k followers)
- The majority of website traffic is driven through YouTube and Instagram





Fashion / Lifestyle



Source: desk research, OC&C analysis

Social Commerce Deck 0906 (Final) | © OC&C Strategy Consultants 2018



Collaboration with Key Opinion Leaders (KOL) is a rising trend for luxury brands experimenting new ways to connect with Chinese consumers

Type No.4: KOL Collaboration

KOL Background

Mr. Bags

- A handbag blogger
- 3.72m follower on Sina Weibo and >4m on WeChat
- Ranked 3rd on BNP Paribas' list of China' most influential fashion bloggers in 2017
- His client includes Louis Vuitton, Celine, Longchamp and more



Mr. Bags' collaboration with Montblanc

"China is a key strategic market for Tod's and Mr. Bags, with his extensive and insider knowledge of this market and its customer, is the perfect collaborator for us." a spokesperson from Tod's

Successful Collaborations



Mr. Bags & Givenchy

- Limited edition for Valentine's Day, 2017
- WeChat exclusive
- 80 bags sold within 12 minutes



Mr. Bags & Tod's

- Sold in Mr. Bags' WeChat mini program called BaoShop
- 300 purses sold in 6 minutes, generating sales of RMB3.24m

Source: desk research, OC&C analysis

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Social selling online, illustrated by Yitiao – media and content producers are combined into a "soft-selling" ecommerce platform

Type No.5: Media as Platform

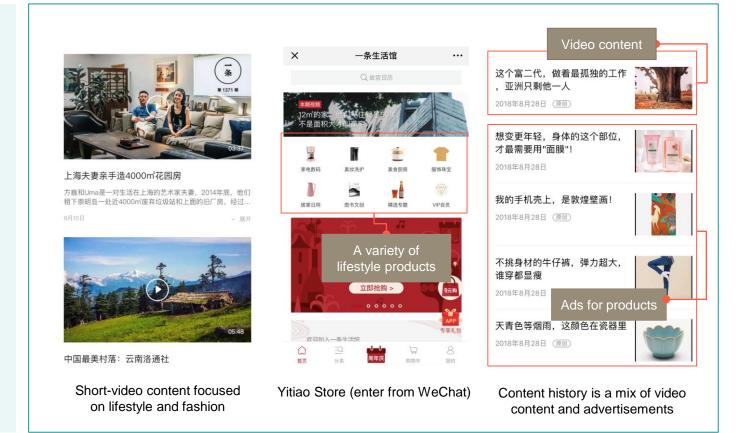
Account Background



Yitiao is an example of a successful brand combining media and social e-commerce

- A short-video focused content producer (each video has 100k – 3m views)
- When gained plenty of followers in 2016, the brand established an e-commerce platform, which carries a number of lifestyle products from F&B to electronics
- E-commerce platform now counts 80% of Yitiao's revenue

Content



Source: desk research, OC&C analysis

Two types of peer-to-peer selling can also be found online: direct selling and social-based ecommerce

Type No.6: P2P Selling

P2P Direct-Selling Example



- Rodan and Fields was founded in 2007 and was one of the pioneers in adding in digital tools to its direct selling model
- Today all R&F consultants are given e-commerce training and set up with a personal website which they promote via social media
- Mobile apps are heavily used
 - While with clients, consultants use apps to talk through R&F's catalogue and find personalized products
 - Apps are also an on-the-go tool for consultants to manage leads and access training videos
- R&F also use their own consultants as influencers, posting before-and-after pictures of sellers to demonstrate products

Social-Based Ecommerce Example



- Yunji Weidian is a social selling platform launched in 2015
- The platform procures from local and global vendors of many categories, incl. L'Oreal, J&J, LG and more, to attract small and medium-sized sellers
- The platform takes care of procurement, storage and shipping; the role of individual sellers is to market and sell the product
- It has taken advantage of the huge user base of WeChat to grow popularity:
 - More than 3m consumers have opened their stores on Yunji
 - The portal expects to go IPO in 2019

Summary

- Social media are on the rise: penetration and user base for key players have been growing for last 5 years
- Choosing the right social media is critical for brand owners:
 - Each geographical region is dominated by different social media
 - Demographics of target user is another consideration
 - Social medias are "e-commerce-ready" to different extent
- Social media have proven their impact on purchase decision and can boost consumers' willingness to buy (e.g. skincare products), particularly Generation Z and Millennials
- There are six means for brands to embrace social marketing:
 - Content Producer (beauty-specific)
 - Product Reviewer (beauty-specific)
 - General Influencer
 - Collaboration with KOL
 - Media as Platform
 - P2P Selling (direct selling and social-based ecommerce)



Thank you!

